



Delivery Plan

2019/20

31 May 2019

Executive Summary

This is the first Delivery Plan of the Liverpool City Region Local Enterprise Partnership (LCR LEP). The Plan sets out:

1. **Governance:** new governance arrangements that have been put in place between the LCR LEP and the Mayoral Combined Authority (MCA) to strengthen the LCR LEP and create a step change in the delivery of inclusive City Region growth.
2. **Strategic Priorities:** for the LCR LEP and City Region.
3. **Delivery:** how these priorities for growth will be delivered.
4. **Outputs and Outcomes:** the outputs and outcomes we expect to achieve.

These are summarised below.

1. Governance

- LCR LEP will continue to provide strategic business insight and guidance to inform public sector decision making on the most effective use of public funds to drive Liverpool City Region growth through its main and sub boards;
- LCR LEP will continue to have oversight responsibilities for key funds (e.g. Local Growth Fund) as determined by Government;
- To formalise these arrangements the LCR LEP and MCA have adopted a joint National Local Growth Assurance Framework (NLGAF) setting out roles and responsibilities of the respective organisations;
- LCR LEP is now embedded within the MCA and has adopted its legal independence;
- The LEP will commission interventions through the MCA to support growth and will continue to directly commission certain funds such as Growth Hub;
- LCR LEP and LCR MCA have jointly created a City Region Growth Company, with specific delivery remit to ensure there is a clearer, simpler model in which to deliver greater growth for the City Region and;
- The overall effect of the governance and executive changes is to provide greater alignment and investment impact whilst retaining independence

2. Strategic Priorities

The Strategic priorities of the LEP are based on the three pillars of the 2016 Growth Strategy “Building our Future” and will evolve with the emerging Local Industrial Strategy which is being developed by the MCA with support from the LCR LEP. These priorities are framed within the five foundations of the Industrial Strategy as below:

Ideas: Maximise the potential of our sector strengths and assets by promoting innovation, each becoming a beacon of excellence, productivity and accelerated growth.

People: Improve and increase skills, develop existing talent and attract new talent for sustainable growth.

Infrastructure: Improve our transport, digital and energy infrastructure so that Liverpool City Region is Green, Global and Digital.

Business Environment: Become one of the best places in Europe to start, grow and invest through a dynamic innovation and enterprise ecosystem.

Place: Protect and enhance our cultural and environmental assets and improve the quality of life for residents.

3. Delivery

Operating within the strategic framework set out, the LCR LEP will focus on five mechanisms to effect delivery in 2019/20 as below.

- i. Influence over MCA decision making on the use of the SIF/LCR investment strategy for capital/infrastructure investments.
- ii. Performance Monitoring of the projects funded through the SIF/LCR investment strategy for capital/infrastructure investments.
- iii. Establish a new City Region Growth Company with continued delivery and expansion of locally led initiatives including the Local Growth Hub.
- iv. Continuation of and development of new initiatives to be delivered directly through the Growth Company and with others/partners.
- v. Encourage and support businesses to develop investment proposals to drive growth especially in the LCR's growth sectors.

There are a range of significant projects and initiatives that will form the basis of this delivery that will be commenced, completed or delivering outputs during the year.

Infrastructure (£56m)

- City Centre Connectivity (£24m)
- Sustainable Transport Enhancement Package (£8m)
- Shakespeare Rail (£3.4m); M58 Junction Improvements (£3m)
- A580 Employment Hubs (£2.7m); Port Capacity (£2.5m)
- Halton Curve; Maghull North; Newton le Willows Interchange
- Knowsley Express Way & Industrial Park (Comp)
- Mersey Tidal Energy Business Case; Ultrafast Digital Infrastructure

Skills

- Alstom Technology Centre; Hugh Baird Port Academy; Waters Skills Factory
- Smart Logistics Academy; Wirral STEM Centre; Everton Learning & Skills
- Riverside STEM Innovation Centre; Health Engagement & Training Hub

Business

- Liverpool City Region Growth Company established
- Liverpool City Region Investment Service launched
- Digital Innovation Facility; Centre of Excellence in Infectious Diseases Research; North West Energy Hub; Liverpool City Region Careers Hub

- High Growth Business Programme
- Inward Investment and Business Growth Funds established

4. Outputs

The purpose of the LCR LEP is to enable inclusive growth through partnership for the City Region. This is measured both in long term outputs based on our Growth Strategy and in shorter term operational outputs delivered through our key projects.

Long Term Outputs (to 2040)

- The creation of over 100,000 additional jobs in the City Region by 2040.
- A net increase of 20,000 businesses by 2040.
- The creation of an additional £22 billion GVA by 2040 to £50 billion.
- Average productivity per worker to increase by 56% by 2040 to over £76,000.

Short Term Operational Outputs (2019/20)

- £87m capital invested (LGF)
- £21m capital leveraged LGF
- 1,146 jobs created (978 LGF, 168 GH)
- 539 learners supported (LGF)
- 2,209 sqm floorspace developed (LGF)
- 3,500 businesses supported (GH)
- LCR Growth Company established and launched
- LCR Investment Service established and launched