



**MEETING OF LIVERPOOL CITY REGION
LOCAL ENTERPRISE PARTNERSHIP
BOARD**

AGENDA

DATE: Thursday, 6th April, 2017

TIME: 8.30 am

VENUE: Arriva Merseyside, Stoneycroft, Liverpool L13 7HS

**LIVERPOOL CITY REGION
LOCAL ENTERPRISE PARTNERSHIP
BOARD MEETING**

AGENDA

1. DECLARATIONS OF INTEREST

Board members to declare any interests in items under consideration.

2. MINUTES OF THE PREVIOUS MEETING

To consider the minutes of the last meeting held on 9th February 2017.

(Pages 1 - 8)

3. INDUSTRIAL STRATEGY (PR)

4. INTERNATIONALISATION STRATEGY (PR)

5. STRATEGIC TRANSPORT UPDATE (PR)

6. CHAIRMAN'S VERBAL REPORT

(a) **ATLANTIC GATEWAY (P)**

(Pages 9 - 14)

(b) **BUS ALLIANCE (V)**

(c) **TRANSPORT FOR THE NORTH (TFN) PARTNERSHIP BOARD
UPDATE (P)**

(Pages 15 - 16)

7. ANY OTHER BUSINESS

Key (V) - Discussion/Verbal Update no paper
(Pr) - Presentation
(P) - Paper

LIVERPOOL CITY REGION LOCAL ENTERPRISE PARTNERSHIP BOARD

At a meeting of the Liverpool City Region Local Enterprise Partnership Board held in The Karalius Suite, Select Security Stadium, Lower House Lane, Widnes, Cheshire WA8 7DZ on Thursday, 9th February, 2017 the following Members were

PRESENT:

Asif Hamid (Interim Chairman)
Chris Bliss
Kath Boullen MBE
Councillor Phil Davies
Amanda Lyne
Councillor Andy Moorhead
Councillor Rob Polhill
Neil Sturmey
Professor Nigel Weatherill
Kate Willard

APOLOGIES:

Mayor Joe Anderson OBE
Councillor Barrie Grunewald
Mike Houghton
Councillor Ian Maher

IN ATTENDANCE:

Ged Fitzgerald	Liverpool City Council
Mark Basnett	Liverpool City Region LEP
Tony Wade	Liverpool City Region LEP
Gillian Bishop	Liverpool City Region LEP
Andrew Bilsborrow	Knowsley MBC

252. DECLARATIONS OF INTEREST

The Interim Chairman re-iterated the importance of the declaration, by members, of any conflicts of interest at meetings. It was also reported that a new form would be circulated to Board Members to enable the Register of Members Interests to be updated and if members needed help in completing the form they should contact the LEP Executive. It was noted that there was an item on the Code of Conduct on the agenda for this meeting that included a Conflicts of Interest Policy and again the LEP Executive could provide advice on declaring any perceived conflicts.

Members of the Board declared the following situational conflicts in the agenda items shown:-

Member	Minute No.(s)	Nature and Extent of Interest
Chris Bliss	254	Board Director of LEP Company and Chair of Unity Theatre Liverpool
Kath Boullen	254	St Helens Chamber has submitted a bid to the Skills Capital Fund and, as the Growth Hub, may be involved in business supply delivery

Amanda Lyne	256	General Interest and potential that ULEM Company may apply for funding through the high growth/ SIF Investment process
Neil Sturmeay	253 (relating to 247)	Grant Thornton UK are bidding for SIF Framework (Combined Authority LEP Company Board Member with the LEP Company submitting SIF bids
Nigel Weatherill	254 and 256	LJMU has an interest in the SIF
Kate Willard	254	Stobart and a no. of other companies may, at some point, make applications to the SIF

253. MINUTES OF THE LAST MEETING

The minutes of the meeting of the Board held on 1st December 2016 were received as a correct record and signed by the interim Chairman.

Matters arising from the minutes –

244 (relating to 237 EU Referendum) – It was reported that the LEP Network National Co-ordinator was the conduit for discussions with DCLG on Article 50 matters.

246 - Internationalisation – An update was given on the actions agreed as follows:-

- The workshop session had been arranged to be held on Thursday 2nd March in the Rum Warehouse Suite – Titanic Hotel at which over 100 people had registered to attend. The invitation list for the event would be circulated to Board Members for any suggested additions. A programme for the event was also to be finalised;
- An Internationalisation Commission bid for £0.10m SIF monies had been submitted to, and approved by, the Combined Authority on 3rd February. Such funding would enable a detailed analysis of the direction of travel of a City Region wide collaborative approach to be undertaken and scope any future SIF bid.

248 – Skills Investment Fund – Skills Capital – Clarification would be sought that the joint letter highlighted at minute (v) had been sent.

249(b) – Revised Timescales for the A570 Linkway Corridor Improvements Major Scheme – the report on the progress of major transport schemes was to be submitted to the Board's next meeting.

(Note: The Interim Chairman left the meeting during the Board's discussion of issues relating to the recruitment of Chairman)

250 – Recruitment of Chair – an update was given on the progress made by the Special Purpose Committee. Board members stressed the importance of:-

- the LEP being able to clearly demonstrate that an open and transparent recruitment process, including a thorough test of the market had been undertaken. This could include the compilation of a carefully scoped and costed specification for the possible engagement of an external recruitment agency; and
- protecting the reputation of all parties to the process, in particular the current Interim Chairman.

The Board discussed the available options and It was AGREED – That the Special Purpose Committee be authorised to conclude the recruitment process and make a recommendation to the next meeting of the Board.

(Note: The Interim Chairman returned to the meeting for the remaining items of business)

254. SINGLE INVESTMENT FUND UPDATE

The Board considered:-

- (a) a report that set out the progress made by the Combined Authority on the receipt, appraisal and approval of a portfolio of projects based on the Single Investment Fund (SIF) prospectus. In addition, the report set out the role of the LEP Executive, working closely with the Combined Authority, in the development and submission of Strategic Outline Case (SOC) applications to the Combined Authority in response to Commissions and other opportunities and the provision of strategic fit support to other applicants with Business Growth proposals; and
- (b) a presentation which summarised the decisions taken by the Combined Authority at its meeting held on 3rd February 2017 with regard to the appraisal of SOC submissions.

In this respect, the Interim Chairman reported that he took no part in the Combined Authority's consideration of such issues.

During its consideration of the report, the following comments were made by Board members:-

- The progress made on the SIF first round in a short space of time was commended by Board members.
- Councillor Moorhead stressed the importance of the City Region having the capacity to ensure projects are delivered. The Interim Chairman sought further information on the process should there be an element of non-utilisation of SIF monies. In response, Ged Fitzgerald pointed out that the rationale behind the creation of a single pot was to ensure that all available funding was utilised to meet strategic objectives and in the first phase there had been an element of over-projecting to ensure this happened. The City Region was also in a strong position, and was well placed, to approach Government should there be any under-spend elsewhere.

- Professor Wetherill referred to Skills calls and asked where the decision was made that only capital, not revenue, schemes would be considered. Ged Fitzgerald indicated that such parameters had been set by Government but there had been a recent noticeable softening of such rigidity. In this respect, he felt that the LEP could put a useful marker down on the Skills Capital/Revenue issue that could start with a discussion during the Ministerial visit later in the day (minute 258(b) refers).

It was AGREED –

- (i) That the progress made by the LEP Executive on the submission of SOC proposals to the Combined Authority in line with the SIF prospectus, be noted; and
- (ii) that, following their approval by the Combined Authority at its meeting held on 3rd February 2017, the LEP Executive be authorised to continue to the detailed development of the proposals to Full Business Case.

255. SINGLE GROWTH STRATEGY ACTION PLAN

The Board considered a presentation by Gillian Bishop that set out the progress made on the preparation of a 5 year Growth Action Plan for the City Region that built upon the Growth Strategy. In this respect, the presentation set out:-

<u>What will be in the Plan</u>	A pipeline of tangible projects and programmes to be delivered over the next 5 years within the 3 pillars of the Growth Strategy – Productivity, People and Place. A glimpse into the City Region’s future through case studies and planned projects, an evidence base, performance metrics and impact evaluations.
<u>What is its purpose</u>	To provide an inspirational prospectus with a schedule of investible opportunities.
<u>Processes Undertaken</u>	Engagement and Consultation. Data collection and alignment.
<u>Prospective Action</u>	Continued engagement. Finalisation of evidence base Consultation on draft and final draft Publication and launch – June 2017.

Professor Weatherill referenced the evidence required to demonstrate the success of the Growth Action Plan. He indicated that according to the English Indices of Deprivation 2015, 2 of the 5 most deprived local authority districts were in the City Region and it was ranked the most deprived of the 39 LEP areas for income, employment and health and disability. As such he posed the question that given the level of investment in the City Region where would it like to be ranked in 5 years time?

Ged Fitzgerald pointed out that whilst it would take a generation for the region to move up the 'deprivation league table', the commissioning of a piece of work on the identification of targets and aspirations may be a useful starting point for the Region's journey. Neil Sturmeay highlighted the current tool kit that was available to the LEP that would allow changes to be made to the weighting given to each element of the 'deprivation basket' and Kate Willard pointed out the complexity of the issues as there were the four distinct geographic sub-layers – Local Authority, Liverpool City Region, the North West and the Northern Powerhouse.

It was AGREED – That the presentation be noted.

256. INDUSTRIAL STRATEGY

The Board considered a report that provided a summary of the Government's Industrial Strategy consultation process together with an indication of how the LEP proposed to engage on it to produce a powerful, coherent and common response from the City Region working in partnership with Combined Authority and private sector colleagues and partners.

During its consideration of the report, the following comments were made by Board members:-

- It was noted that officials from the Department of Business, Energy and Industrial Strategy (BEIS) were to spend a full day at the LEP on 23rd March. Kate Willard felt that this reflected well on the Liverpool City Region and stressed that the opportunities it provided should be maximised. In this respect, Councillor Davies felt that the LEP should have a clear position with regard to any asks.
- Amanda Lyne referred to the Government's 10 pillars in the Strategy – *"Delivering affordable energy & clean growth"* and highlighted the work in the CR on the localisation of energy decisions and the local agenda for delivery.
- Councillor Moorhead raised the issue of the current skills gap and the concerns of the Region's major employers as evidenced by a recent discussion he had during a visit to Jaguar Land Rover.

It was AGREED – that the content of the Industrial Strategy consultation be noted and the LEP Executive be authorised to develop a response to Government, in line with the process detailed in the report now submitted.

257. LEP BOARD GOVERNANCE

(a) LEP Board Composition Review

The Board considered a report that provided an opportunity to review its composition, in particular, the private sector representation to ensure that it fulfilled its role as the private sector led strategic advisory body for economic development in the Liverpool City Region.

The Board noted that the current private sector membership was 8 and the following options were considered to increase the private sector representation to:-

- **9** by the inclusion of a representative of the Third Sector;
- **10** – as above with the addition of a dedicated business based Skills Champion;
- **11** - As above with the addition of a Digital and Creative Champion
- **12** – As above with the addition of a Health and Life Sciences Champion;
- **13** – As above with the addition of a social or mission based enterprise leader; and
- **16** – As above with 3 additional private sector champions.

With reference to Skills representation on the Board, Kath Boullen asked if the Employment and Skills Board still existed. The Interim Chairman also stressed the importance of bringing skills expertise onto the Board rather than it sitting outside.

In addition, Board members noted that the views of the LA Leaders and Mayor would be required on the most appropriate way for their representation. In this respect, the Interim Chairman pointed out that this would be informed by the Combined Authority's discussions after the CA Mayoral Election in May. As such, he suggested that one review of the total LEP Board composition be undertaken with a view to the new structure being in place after June 2017.

It was AGREED –

- (i) That the options contained in the discussion paper be noted; and
- (ii) that following the Mayoral Election in May 2017, proposals for both the public and private sector representation on the Board be presented for consideration.

(b) Code of Conduct

The Board considered a report that highlighted the increased scrutiny of LEPs and the funds allocated to them that led to government issuing guidance requiring the revision of the National LEP Assurance Framework (AF). The report also indicated that the AF was supported by a number of policies some of which were yet to be agreed and, in this respect sought approval for the adoption of a:-

- Code of Conduct and Conflicts of Interest Policy; and
- Enquiries, Feedback and Complaints Policy.

It was AGREED –

- (i) That, in order to take into account the action at minute 252 above, Board members submit any comments on the content of the following to the LEP Executive:-
 - (a) the LEP Code of Conduct and Conflict of Interests Policy; and
 - (b) the Enquiries, Feedback and Complaints Policy;

- (ii) that it be noted that the Revised LEP Assurance Framework would be approved using written procedures; and
- (iii) that the content of the LCR Combined Authority's Code of Corporate Governance, and its status with regard to the positions of LEP Chairman and Vice-Chairman as CA Members, be noted.

258. CHAIRMAN'S VERBAL REPORT

The Interim Chairman:-

- (a) outlined a recent meeting held with representatives of the Department for International Trade at which discussions on the Northern Powerhouse were held and, in particular, the new system of regional interface to maximise trade and investment opportunities – operating through 'One Voice'. In this respect, the presentation slides would be shared with Board members;
- (b) reported that Greg Clarke MP, Secretary of State for BEIS was to undertake a ministerial visit to the City Region later in the day; and
- (c) touched upon a potential significant International Trade deal with a Middle-Eastern country at which the LEP was taking a leading role.

It was AGREED – that the verbal update be noted.

259. VOLUNTARY SECTOR

The Board considered a presentation by Warren Escadale (Voluntary Sector North West), Angela White (Sefton Council for Voluntary Services) and Sally Yeoman (Halton and St Helens Voluntary and Community Action) on VA6 – Working Together to Build a Stronger Liverpool City Region. In this respect, the presentation provided information on:-

<u>Who they Are</u>	A partnership of 14 support and infrastructure organisations with links to 8,600 VCFSE organisations offering a single point of contact to offer community driven answers to economic challenges. The sector has approximately 24,000 FTE employees at 180,000 volunteers contributing 500,000 hours of action each week.
<u>Vision 2040</u>	A clear statement of what it wants to achieve for the community. Making the links: Place, People and Productivity – Where do we want to be in 2040
<u>Case Study</u>	the Halton Windmill Estate
<u>VCFSE and Inclusive Growth</u>	Key questions Going Forward
<u>Links to the LCR LEP</u>	Drive Towards an inclusive Economy

Following the presentation, the following points were highlighted by Board members:-

- Issues such as the current health and social care presented massive opportunities for the private sector and mechanisms were required to ensure links between the third sector and the Innovation Board
- Importance of engagement and the key role VA6 play.

It was AGREED – That Warren Escadale, Angela White and Sally Yeoman be thanked for their informative presentation.

260. ANY OTHER BUSINESS

A Board member reported that as August 2017 was a key date with regard to HS2 issues, it may be timely for the Board to receive an update report at a future meeting.

Minutes 252 to 260 received as a correct record on the 6th day of April 2017.

Interim Chairman of the Board

(The meeting closed at 11.03 am)



Atlantic Gateway Update: LCR LEP April 2017

1. Introduction

This paper provides a quarterly progress update (December 2016 – March 2017).

2. Key Activities

New AG Brochure

AG's activities have primarily focused on meeting with a range of key private and public sector partners across AG to discuss the development of a new AG Brochure (Atlantic Gateway: Transforming Growth) as agreed at the last AG Board and previously reported to the LCR LEP. Key stakeholders engaged on the process from the LCR include:

- LCR LEP representatives;
- AG Board members representing the interests of the LCR – Liam Robinson (Mersey Travel), Anthony Hatton (Peel Group) and John Downes (Langtree);
- Ged Fitzgerald, Chief Executive, LCC; and
- Kate Willard, Chair of AG.

The Atlantic Gateway Board agreed to suspend the development of a new AG Business Plan in 2016/17 and instead to produce a new AG document for launch in 2017. The new document is in direct response to several changes and developments in 2016 including the result of the EU referendum, change of Government and lead Ministers, proposals for an Industrial Strategy, uncertainty over Government funding and commitment towards the Northern Powerhouse.

To support the development of the document, it was agreed that a consultation process would be undertaken (one-to-one meetings with key stakeholders) and a consultation list and consultation brief was agreed with the Board. The original brief is attached as Appendix 1.

Several key principles were agreed including:

- The document's key audience should be Govt;
- The document should be able to be easily updated to have an investor focus at a later stage if required;
- The document should be focused on:
 - Role of AG and its value;
 - Key features and strengths of the AG area and importance of strengthening the corridor between Liverpool and Manchester;
 - Recent successes in AG - examples of recent investments/case studies;



- Issues and opportunities to be addressed including case studies;
- Future potential and priorities; and
- Fit and contribution to NP and other emerging Government strategy and policy.

The AG Board has agreed several key messages including:

- High growth potential with strong investable propositions;
- Strong track record of delivery;
- Uniqueness of the area's international gateways;
- Strong track record of private sector investment and long term commitment;
- Importance of public and private sector working together on key opportunities and issues that are of importance across conventional boundaries;
- Close working relationships and shared priorities with TfN and NP, including use of evidence base in NPIER; and
- Role of AG in providing a collective voice into NP and its priorities.

All consultations have been completed and a draft document has been discussed by the AG Board (February 2017) including representation from the LCR. In addition, the Chief Executives of LCC, MCC and TfN have also provided feedback on the draft document.

The document will be finalised and launched in Spring/Summer and each LEP will be contacted to engage in the launch process. This will provide valuable evidence and examples/case studies to support the ongoing development of the Northern Powerhouse, TfN and the LEPs and builds upon previously agreed high growth priorities and infrastructure priorities. It also reinforces the economic value of the Liverpool to Manchester corridor and the importance of working together on key opportunities and issues.

3. Other Developments

Changes to AG Board Membership

- Roger Milburn, Partner Arup, is now the Deputy Chair of AG.
- Paul Dennett, Mayor Salford, joins the AG Board as a new GM representative to replace Ian Stewart.
- James Papps (Director Infrastructure and Projects Authority, joins the Board as the lead representative from Central Government alongside Stephen Dance.
- John Sidney, Head of Category Management of Sellafield, joins the Board to represent wider business interests.

Recap of AG Board Membership

AG is a private sector led Board which covers the geographic areas of LCR, GM and C&W. Board membership is based upon:



ATLANTIC GATEWAY

- Three board members from each region (LCR, GM and C&W), with the majority to be private sector (nominated by LEPs);
- Central government nominated representative(s);
- AG Chair and AG Chief Executive; and
- Up to three Board members with wider interests.

The Board also has a number of advisors to represent the interests of each area and to work closely alongside the AG executive on priorities, issues and opportunities.

AG Role / area	Name	Organisation
Chair	Kate Willard	Stobart Group
Chief Executive	Carmel Booth	
Central Government	Stephen Dance/ James Papps	Infrastructure and Project Authority
Wider Interest	John Sidney	Sellafield
LCR	Liam Robinson	Chair, Mersey Travel
	Anthony Hatton	Director, Peel Group
	John Downes	Managing Director, Langtree
GM	John Twigg	Director, Manchester Airport Group
	Roger Milburn	Partner, Arup
	Paul Dennett	Mayor, Salford City Council
C&W	Christine Gaskell	Chair, C&W LEP
	Gaynor Kenyon	Director, United utilities
	Terry O'Neill	Leader, WMBC
AG Board Advisors	Gillian Bishop / Mark Basnett	LCR
	Simon Nokes/Alison Gordon	GM
	Philip Cox/Stephen Broomhead	C&W



Appendix 1 – Atlantic Gateway Consultee Briefing

Atlantic Gateway AG Brochure 2017

About the Atlantic Gateway Partnership

The Atlantic Gateway (AG) Partnership is a private-sector led board established in 2011 with members from the area's leading public and private sector leaders, including the area's three LEPs. Its vision is to support the growth of the economy of the East-West corridor between the cities of Liverpool and Manchester and including the immediate surrounding areas in Cheshire and Warrington.

It prioritises high growth opportunities which have the greatest opportunity to transform long term economic success. AG is outward looking, and has played a critical role in:

- influencing Government policy and investment decisions;
- attracting investment;
- supporting collaboration both inside and outside of AG; and
- unblocking issues and barriers to investment.

It has prioritised infrastructure, including transport, and two high growth sectors of logistics and science and innovation.

It has helped to secure funding and break down barriers associated with several major developments and initiatives including the Mersey Gateway Bridge, the Port of Liverpool, Port Salford and strategic transport for the North. Developments like Transport for the North, the Northern Powerhouse, devolution and result of the EU referendum have given it the opportunity to consider its strategic role.

A 2016 stakeholder survey confirmed that 71% believed that AG has had a positive effect on raising the profile of long term growth opportunities in the area. 86% agreed that the AG brand has a good resonance with government and adds value to the region.

However, the survey also suggested that AG should establish its fit with the developing Northern Powerhouse and strengthen its role with Central Government.

Looking Ahead

The UK is in a period of political and economic uncertainty following the result of the EU referendum. The AG Board believes that it is important that the momentum is not lost and that AG should play a lead role in:

1. Maintaining business confidence in the AG area;
2. Demonstrating that the area is “open for business”;
3. Promoting the key investment opportunities across AG;
4. Reinforcing the most recent success stories in the AG area; and
5. Highlighting the role of AG in unlocking key development opportunities.



The AG Board is committed to the development of a consistent message which aligns with its key partners across the AG area, especially Northern Powerhouse. Collaboration with key partners is essential during this period of uncertainty.

AG would like to arrange a series of meetings with the area's key private and public sector leaders to inform the development of an AG Brochure. This will be used to communicate these five points and to explain the purpose of AG, the value it provides and its fits with a range of high profile Northern and National Initiatives. The publication would be used to communicate with Government, key partners, investors and local and national press.

We believe that AG has, and can continue to, add value across the AG area by:

1. Providing a united consistent voice on key issues and opportunities;
2. Providing a joined-up AG voice within the Northern Powerhouse;
3. Focusing on AG priorities - AG's agreed priorities are infrastructure, freight and logistics, and science and innovation. Each of these priorities are key drivers of productivity and economic growth within the Northern Powerhouse Independent Economic Review;
4. Supporting collaboration - AG provides a framework for bringing together the area's public and private sector partners on its agreed priorities;
5. Unlocking investment - accelerating the development of AG projects to drive growth; and
6. Influencing Government and investment decisions.

Have your Say

Your views are welcomed to inform the next phase of AG, focusing on the following questions:

1. What is your current understanding of AG and its role/value?
2. What can AG do more/less of?
3. What role can AG play in the short term during this period of potential economic uncertainty?
4. Do you support the development of an AG publication to reinforce its key messages and priorities?
5. What would you like to be included in the document? What should be off-limits?
6. What should AG focus on moving forward? Do you agree with the roles set out above? Where can AG add most value?
7. What role should AG play with Northern and National Initiatives including for example Northern Powerhouse, Transport for the North, National Infrastructure Plan?
8. Should AG build upon the evidence and growth sectors as identified in the NP Independent Economic Review?
9. How can AG work more effectively with partners and Government to support growth?
10. Is there anything else that AG should do now to support and add value its partners?

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Transport for the North Partnership Board update

LEP Board Meeting 6 April 2017

1 LEP Board Briefing

- 1.1 The TfN Partnership Board is made up of elected and LEP representatives from all areas of the North, along with the Secretary of State for Transport and representatives from Highways England, Network Rail and HS2 Ltd. The Board is chaired by an independent Chair – John Cridland CBE, former Director-General of the CBI. This body allows the North to speak with one voice on the transport infrastructure investment needed to boost the North's economy.
- 1.2 All of the Northern local and combined authorities have signed up to the proposal for TfN to become England's first Sub-national Transport Body with legal powers and duties. The TfN Partnership Board will be TfN's governing board providing oversight of the activities of the TfN executive. The meeting on 16 March 2017 approved the 2017/18 Business Plan and 2017/18 Budget.
- 1.3 Transport for the North submitted its proposal for statutory status in October 2016, and in March this year the Secretary of State for Transport, Rt Hon. Chris Grayling MP, responded positively to the submission. As part of the proposal it was necessary to demonstrate how gaining statutory status will deliver better outcomes for passengers and transport users across the North. Gaining statutory status will mean that TfN will be the first Sub-national Transport Body (STB) in England. It will formally be able to speak with one voice and work with the Department for Transport as a Statutory Partner to ensure that the North's transport priorities are clearly understood by the Government. TfN will now work together with partners through the final stages of the STB process and expect statutory status to be granted before the end of 2017. More can be read on what this status means at this link <http://www.transportforthenorth.com/blogs/stb-status-means-transport-north/> .

A further briefing on this, or minutes of the last meeting on 16 March, can be obtained from the LEP Executive.

- 1.4 Liverpool City Region's representatives are currently Councillor Liam Robinson, Chair of Merseytravel, and the Chair of the LEP. It is anticipated that following the granting of STB status that Northern regions will be asked to formally nominate their representatives which will be as present an elected leader (to be determined by the CA) and one from each LEP. It is also understood that named alternates will be required and only the nominee or the alternate will be allowed to attend meetings of the Board.
- 1.5 Given the statutory status that it is expected will be granted to TfN in autumn, the body and the role of its Board takes on increased importance. Even before this occurs the TfN Partnership Board are considering important strategic issues and making decisions or recommendations. At the last meeting, the Board considered the TfN's Strategic Transport Plan and also the Northern Powerhouse Rail (NPR) programme. In both cases decisions will be made that impact LCR and so a strong, consistent and uniform voice from LCR's representatives is essential. The next meeting is on the 8 June and NPR will be on the agenda with important decisions being made about connectivity to HS2.

2 Recommendations

- 2.1 Usually, in a Board briefing note, there is no need for the LEP Board to take a decision, however on this occasion the Board are recommended;
 - a. To re-confirm the nomination of the LEP Chair as the primary LEP representative or choose another suitable representative.
 - b. To identify an appropriate LEP Board Member to act as the alternate.